

Net Service Expenditure analysed by Chief Officer

	Actuals	Budget	Draft
	15/16	16/17	17/18
Summary	£'000	£'000	£'000
Communities & Business	1,377	1,359	1,500
Corporate Services	2,482	2,643	2,845
Environmental & Operational Services	4,311	4,459	4,620
Financial Services	4,987	4,228	4,520
Planning Services	1,306	1,317	1,330
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	14,464	14,006	14,815
Direct Services		(92)	(114)
Items outside General Fund		(225)	(231)
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		13,689	14,470
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	Actuals	Budget	Draft
	15/16	16/17	17/18
Summary	£'000	£'000	£'000
Pay Costs	10,221	11,142	11,848
Premises and Grounds	1,741	1,572	1,612
Transport	59	54	57
Supplies & Services	2,561	2,149	2,258
Supplies & Services IT	802	850	914
Agency & Contracted	4,662	3,442	3,540
Agency & Contracted - Partnerships	3,828	3,021	3,074
Agency & Contracted - Direct Services	3,753	3,914	4,031
Transfer Payments - Benefits	28,098	29,590	28,090
Transfer Payments - Other	134	38	39
Support Services	104	51	51
Funds drawn to/from Reserves	422	(64)	(310)
Income - Other	(31,154)	(32,029)	(30,498)
Income - Fees and Charges	(7,053)	(6,226)	(6,338)
Recharges	(269)	(281)	(282)
Recharges - Partnerships	(3,446)	(3,217)	(3,270)
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Service expenditure before re-allocation of Support Services and Capital charges	14,464	14,006	14,815
Direct Services (net)		(92)	(114)
Items outside General Fund		(225)	(231)
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		13,689	14,470
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Analysis of budget changes between 16/17 and 17/18			
Base Budget 2016/17			13,689
Inflation			494
Superannuation Fund deficit			300
Other Items in Financial Plan			
Net Savings agreed previous years			(134)
New Growth			331
New savings/income			(210)
Other adjustments			0
Draft Budget 2017/18			<hr/> <hr/> 14,470

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	Actuals	Budget	Draft
	15/16	16/17	Budget
	£'000	£'000	17/18
			£'000
Communities & Business			
All Weather Pitch	(5)	(5)	(5)
Broadband	0	0	0
Business Area Improvement Fund	0	0	0
Community Safety	172	181	183
Community Development Service Provisions	(5)	(5)	(5)
The Community Plan	48	52	53
Dunton Green Projects - S106	0	0	0
Dunton Green Projects	0	0	0
Economic Development	49	53	55
Economic Development Property	223	214	269
Grants to Organisations	184	184	183
Health Improvements	34	30	42
Healthy Living Centre	0	0	0
Healthy Lifestyles (SDC)	0	0	0
Homeless	83	82	152
Housing	256	228	191
Housing Initiatives	5	6	52
Homelessness Prevention	0	0	0
Housing Energy Retraining Options (HERO)	0	0	35
Leisure Contract	207	224	183
Leisure Development	20	20	20
Partnership - Home Office	0	0	0
Administrative Expenses - Communities & Business	13	15	25
Administrative Expenses - Housing	17	18	0
Tourism	31	30	31
Choosing Health WK PCT	0	0	0
Community Sports Activation Fund	0	0	0
Falls Prevention	0	0	0
Repair & Renew Flood Support Scheme	(2)	0	0
PCT Health Checks	0	0	0
Homelessness Funding	0	0	0
Leader Programme	10	6	5
New Ash Green	0	0	0
PCT Initiatives	0	0	0
Sportivate Inclusive Archery Project	0	0	0
Troubled Families Project	0	0	0
West Kent Partnership	0	0	0
West Kent Partnership Business Support	0	0	0
Youth	36	28	31
Total Service Expenditure	1,377	1,359	1,500

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	Actuals	Budget	Draft
	15/16	16/17	17/18
	£'000	£'000	£'000
Communities & Business			
Pay Costs	924	1,082	1,265
Premises and Grounds	14	0	0
Transport	7	8	8
Supplies & Services	149	145	146
Supplies & Services IT	4	0	0
Agency & Contracted	789	491	454
Transfer Payments - Other	33	38	39
Funds drawn to/from Reserves	(31)	20	(76)
Income - Other	(380)	(240)	(159)
Income - Fees and Charges	(132)	(185)	(177)
Recharges	0	0	0
Total Service Expenditure	1,377	1,359	1,500

Analysis of budget changes between 16/17 and 17/18

Base Budget 2016/17	1,359
Inflation (inc pay increments and terms and conditions SCIA 62; 63 14/15)	51
Planned Savings agreed previous years	
SCIA 01 (16/17) Economic Development & Property Staffing levels made permanent	28
SCIAs 2017/18	
SCIA 06 HERO Service	35
SCIA 07 Sencio Management fee	(44)
SCIA 15 Business Prospectus	5
Other Adjustments	66
Draft Budget 2017/18	1,500

Net Service Expenditure analysed by Chief Officer

	Actuals	Budget	Draft
	15/16	16/17	Budget
	£'000	£'000	17/18
			£'000
Corporate Services			
Asset Maintenance IT	263	269	275
Civic Expenses	16	16	16
Corporate Projects	10	34	93
Democratic Services	126	129	138
Elections	81	80	121
Land Charges	(94)	(149)	(147)
Register of Electors	162	184	253
Administrative Expenses - Corporate Services	22	24	25
Administrative Expenses - Legal and Democratic	58	49	50
Administrative Expenses - Human Resources	22	10	10
Street Naming	(2)	15	5
Support - Contact Centre	399	453	436
Support - General Admin	23	36	37
Support - IT	871	940	1,002
Support - Legal Function	178	250	210
Support - Local Offices	59	57	57
Support - Nursery	3	0	0
Support - Human Resources	285	247	264
Website	0	0	0
Total Service Expenditure	2,482	2,643	2,845

Net Service Expenditure analysed by Chief Officer

	Actuals	Budget	Draft
	15/16	16/17	17/18
	£'000	£'000	£'000
Corporate Services			
Pay Costs	1,560	1,801	2,047
Premises and Grounds	27	3	3
Transport	7	1	1
Supplies & Services	482	279	271
Supplies & Services IT	634	738	754
Agency & Contracted	502	169	182
Agency & Contracted - Direct Services	4	11	11
Transfer Payments - Other	3	0	0
Funds drawn to/from Reserves	(89)	20	(37)
Income - Other	(260)	0	0
Income - Fees and Charges	(264)	(294)	(301)
Recharges	(34)	(31)	(31)
Recharges - Partnerships	(91)	(54)	(54)
Total Service Expenditure	2,482	2,643	2,845

Analysis of budget changes between 16/17 and 17/18

Base Budget 2016/17	2,643
Inflation (inc pay increments and terms and conditions SCIA 62; 63 14/15)	85
Planned Savings agreed previous years	
SCIAs 2017/18	
SCIA 09 Increased IT costs	50
SCIA 13 Review of Training Budget	(15)
SCIA 16 Increased contribution to district council elections	22
SCIA 17 Electoral Services	60
SCIA 28 Business Rates (part)	(1)
Other Adjustments	1
Draft Budget 2017/18	2,845

Net Service Expenditure analysed by Chief Officer

	Actuals	Budget	Draft
	15/16	16/17	Budget
	£'000	£'000	17/18
			£'000
Environmental & Operational Services			
Asset Maintenance Argyle Road	60	70	72
Asset Maintenance Car Parks	36	19	0
Asset Maintenance CCTV	17	17	17
Asset Maintenance Countryside	5	8	8
Asset Maintenance Other Corporate Properties	17	31	32
Asset Maintenance Direct Services	24	37	38
Asset Maintenance Hever Road	27	36	37
Asset Maintenance Leisure	135	171	174
Asset Maintenance Playgrounds	1	8	8
Asset Maintenance Support & Salaries	81	93	99
Asset Maintenance Sewage Treatment Plants	3	8	8
Asset Maintenance Public Toilets	1	7	7
Bus Station	17	15	17
Car Parks	(1,735)	(1,840)	(1,870)
CCTV	260	243	250
Civil Protection	30	38	50
Dartford Environmental Hub (SDC Costs)	0	0	0
Car Parking - On Street	(467)	(446)	(470)
EH Commercial	258	279	283
EH Animal Control	21	1	1
EH Environmental Protection	338	366	371
Emergency	61	66	65
Energy Efficiency	25	33	29
Estates Management - Buildings	(56)	(21)	(21)
Estates Management - Grounds	125	102	110
Gypsy Sites	(33)	(31)	(20)
Disabled Facilities Grant Administration	0	(20)	(20)
Housing	0	0	0
Housing Premises	3	(0)	0
Kent Resource Partnership	0	0	0
Licensing Partnership Hub (Trading)	(4)	0	0
Licensing Regime	(1)	7	(4)
Markets	(182)	(187)	(185)
Parks and Recreation Grounds	106	101	114
Parks - Rural	162	109	114
Private Sector Housing	205	175	196
Public Transport Support	0	0	0
Refuse Collection	2,483	2,504	2,562
Administrative Expenses - Direct Services	(0)	0	0
Administrative Expenses - Health	7	21	21
Administrative Expenses - Property	2	4	4
Administrative Expenses - Transport	5	8	8
Street Cleansing	1,259	1,335	1,374

Net Service Expenditure analysed by Chief Officer

	Actuals	Budget	Budget
	15/16	16/17	17/18
	£'000	£'000	£'000
Environmental & Operational Services			
Support - Central Offices	395	426	433
Support - Central Offices - Facilities	257	240	266
Support - General Admin	262	284	278
Support - Health and Safety	16	19	21
Support - Direct Services	41	56	57
Support - Procurement	0	0	6
Support - Property Function	19	37	42
Sevenoaks Switch and Save	0	0	0
Taxis	(29)	(13)	(7)
Public Conveniences	57	45	45
Air Quality (Ext Funded)	0	0	0
Total Service Expenditure	4,312	4,459	4,620

Net Service Expenditure analysed by Chief Officer

	Actuals	Budget	Draft
	15/16	16/17	17/18
	£'000	£'000	£'000
Environmental & Operational Services			
Pay Costs	2,626	2,805	2,946
Premises and Grounds	1,683	1,552	1,592
Transport	38	39	40
Supplies & Services	894	690	706
Supplies & Services IT	28	0	6
Agency & Contracted	493	593	599
Agency & Contracted - Partnerships	708	745	749
Agency & Contracted - Direct Services	3,749	3,904	4,019
Transfer Payments - Other	40	0	0
Support Services	50	51	51
Funds drawn to/from Reserves	(62)	0	0
Income - Other	(1,013)	(1,163)	(1,237)
Income - Fees and Charges	(4,491)	(3,916)	(4,006)
Recharges	(45)	(38)	(38)
Recharges - Partnerships	(386)	(804)	(808)
Total Service Expenditure	4,311	4,459	4,620

Analysis of budget changes between 16/17 and 17/18

Base Budget 2016/17	4,459
Inflation (inc pay increments and terms and conditions SCIA 62; 63 14/15)	170
Planned Savings agreed previous years	-
SCIAs 2017/18	
SCIA 18 Licensing 4th Partner	(15)
SCIA 19 Asset Maintenance Car Parks	(19)
SCIA 21 Environmental Health Income Generation	(4)
SCIA 22 Procurement - Electronic Software	6
SCIA 28 Business Rates - mainly car parks	31
Other Adjustments	(8)
Draft Budget 2017/18	4,620

Net Service Expenditure analysed by Chief Officer

	Actuals	Budget	Draft
	15/16	16/17	Budget
	£'000	£'000	17/18
			£'000
Financial Services			
Action and Development	3	7	7
Benefits Admin	876	787	181
Benefits Grants	(659)	(659)	(25)
Consultation and Surveys	4	4	4
Corporate Management	985	950	970
Corporate - Other	0	(157)	136
Dartford Partnership Hub (SDC costs)	0	0	0
Equalities Legislation	14	18	19
External Communications	143	153	196
Housing Advances	1	1	1
Local Tax	98	48	93
Members	400	427	428
Misc. Finance	2,452	1,802	1,689
Performance Improvement	1	(1)	(1)
Administrative Expenses - Chief Executive	10	29	30
Administrative Expenses - Finance	37	34	35
Administrative Expenses - Transformation and Strategy	6	5	5
Support - Counter Fraud	0	92	54
Support - Audit Function	162	177	177
Support - Exchequer and Procurement	132	137	105
Support - Finance Function	139	150	193
Support - General Admin	69	109	110
Treasury Management	118	114	113
Total Service Expenditure	4,988	4,229	4,520

Net Service Expenditure analysed by Chief Officer

	Actuals	Budget	Draft
	15/16	16/17	Budget
	£'000	£'000	17/18
			£'000
Financial Services			
Pay Costs	2,911	3,103	3,174
Premises and Grounds	17	16	16
Transport	6	5	7
Supplies & Services	950	954	1,045
Supplies & Services IT	129	110	152
Agency & Contracted	2,722	2,085	2,199
Agency & Contracted - Partnerships	2,835	1,971	1,993
Transfer Payments - Benefits	28,098	29,590	28,090
Support Services	54	0	0
Funds drawn to/from Reserves	520	(180)	(217)
Income - Other	(29,496)	(30,625)	(29,102)
Income - Fees and Charges	(656)	(561)	(575)
Recharges	(191)	(192)	(192)
Recharges - Partnerships	(2,911)	(2,047)	(2,069)
Total Service Expenditure	4,987	4,229	4,520

Analysis of budget changes between 16/17 and 17/18

Base Budget 2016/17	4,229
Inflation (inc pay increments and terms and conditions SCIA 62; 63 14/15)	264
Planned Savings agreed previous years	0
SCIAs 2017/18	
SCIA 10 Apprenticeship Levy	45
SCIA 14 Consultancy	(18)
SCIA 22 Partnership work covered within existing resources	(5)
SCIA 24 Audit fees	(17)
SCIA 26 Council Tax - stop paper based single person discount reviews	(9)
Other Adjustments	(8)
Draft Budget 2017/18	4,481

Net Service Expenditure analysed by Chief Officer

	Actuals	Budget	Draft
	15/16	16/17	Budget
	£'000	£'000	17/18
			£'000
Planning Services			
Building Control Discretionary Work	(8)	(9)	(9)
Building Control Partnership Hub (SDC Costs)	0	0	0
Building Control	(84)	(128)	(98)
Conservation	53	48	49
Dangerous Structures	8	10	3
Housing (i)	176	146	0
Needs and Stock Surveys (i)	0	0	0
Planning Policy (i)	407	458	571
LDF Expenditure	0	0	0
Planning - Appeals	197	193	197
Planning - CIL Administration	0	(50)	(50)
Planning - Counter	0	0	0
Planning - Development Management	251	322	329
Planning - Enforcement	257	282	286
Fort Halstead	1	0	0
Administrative Expenses - Building Control	6	9	10
Administrative Expenses - Planning Services	42	35	43
Total Service Expenditure	1,306	1,317	1,330
(i) Budgets consolidated			

Net Service Expenditure analysed by Chief Officer

	Actuals	Budget	Draft
	15/16	16/17	Budget
	£'000	£'000	17/18
			£'000
Planning Services			
Pay Costs	2,200	2,350	2,416
Premises and Grounds	0	1	1
Transport	1	1	1
Supplies & Services	86	81	91
Supplies & Services IT	6	2	2
Agency & Contracted	157	104	106
Agency & Contracted - Partnerships	286	305	331
Transfer Payments - Other	1	0	0
Funds drawn to/from Reserves	84	76	20
Income - Other	(5)	0	0
Income - Fees and Charges	(1,452)	(1,270)	(1,279)
Recharges	0	(20)	(21)
Recharges - Partnerships	(58)	(312)	(339)
Total Service Expenditure	<u>1,306</u>	<u>1,317</u>	<u>1,330</u>

Analysis of budget changes between 16/17 and 17/18

Base Budget 2016/17	1,317
Inflation (inc pay increments and terms and conditions SCIA 62; 63 14/15)	54
Planned Savings agreed previous years	0
SCIAs 2017/18	
SCIA 01 Building Control Reduction in budgeted income	39
SCIA 04 Revision to Pre-application charges	(25)
SCIA 05 Training	(4)
SCIA 27 Planning Application Income	(5)
Other Adjustments	(46)
Draft Budget 2017/18	<u>1,330</u>